

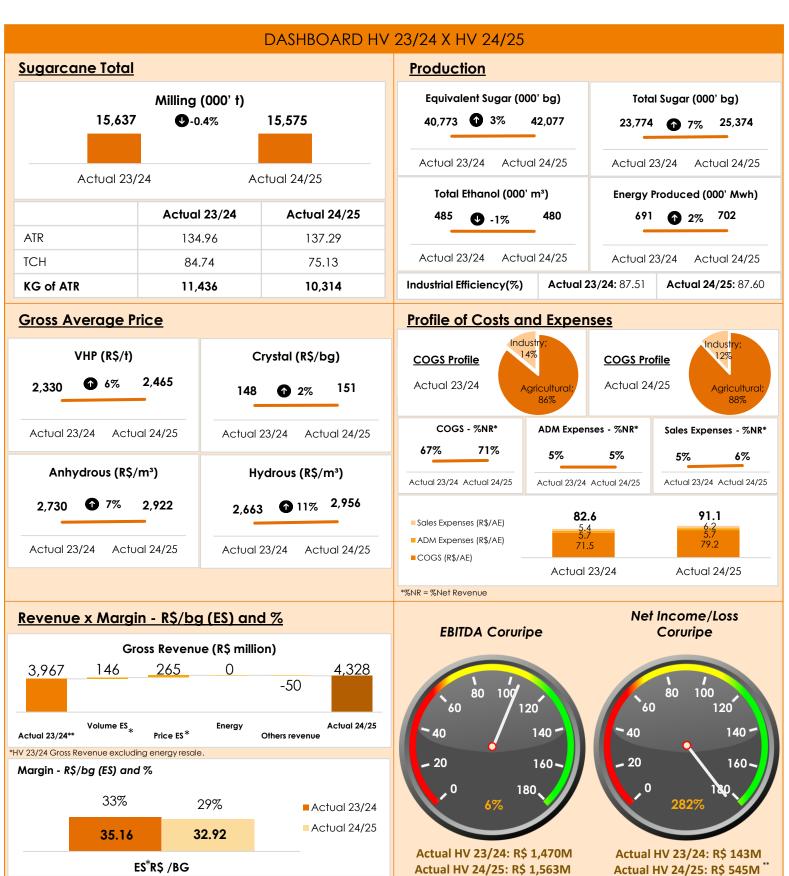
Key Performance Indicator

*ES = Equivalent Sugar

Accumulated Crop

(February)

Disclosure: 03/17/2025





 ** HV 24/25: Reversal of PIS/COFINS and Income Tax/ Social Contrib. relating to IAA/4870, as per the explanatory note to item 2.10 d) in the audited Financial Statement last quarter 2024.

Disclosure: 03/17/2025

Operational Summary

Industrial and Agricultural Operating Performance

HV 2023/24 x HV 2024/25

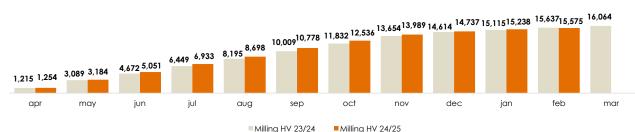
Accumulated Crop Results (February)

Sugarcane Total	HV 23/24 (R)	HV 24/25 (R)	Nominal Change	Change %
Raw Material	15,637,170	15,574,819	-62,351	-0.4%
Own Sugarcane (†)	6,323,059	5,905,742	-417,317	-6.6%
Third-Party Sugarcane (t)	9,314,111	9,669,078	354,966	3.8%
POL (%) - S. Total	13.51	13.69	0.18	1.3%
ATR - S. Total	134.96	137.29	2.33	1.7%
TCH - S. Total	84.74	75.13	-9.61	-11.3%
Kg ATR/ha - S. Total	11,436	10,314	-1,121.35	-9.8%

Production	HV 23/24 (R)	HV 24/25 (R)	Nominal Change	Change %
Equivalent Sugar (bg)	40,773,148	42,076,764	1,303,616	3.2%
Total Sugar (bg)	23,774,276	25,373,521	1,599,245	6.7%
VHP Sugar (†)	1,022,161	1,105,870	83,709	8.2%
Demerara Sugar (bg)	52,014	40,336	-11,678	-22.5%
Crystal Sugar (bg)	3,279,037	3,215,779	-63,258	-1.9%
Molasses (†)	112,589	103,147	-9,442	-8.4%
Total Ethanol (m³)	484,896	479,676	-5,220	-1.1%
Anhydrous (m³)	233,943	214,707	-19,236	-8.2%
Hydrous (m³)	250,953	264,969	14,016	5.6%
Energy (MWh)	691,171	701,651	10,479	1.5%
Industrial Efficiency (%)	87.51	87.60	0.08	0.1%

Bg = 50 kg/20 = tons

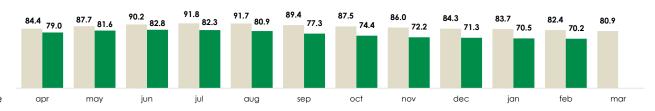




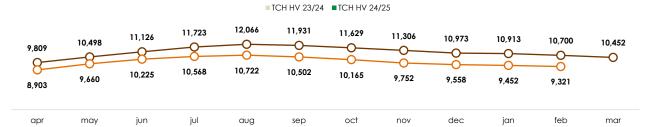
Evolution of the Accumulated Sugarcane Quality (ATR/t) Own Sugarcane



Evolution of the Accumulated Average Productivity per Hectare (t/ha) Own Sugarcane



Evolution of the Accumulated Amount of Sugar per Hectare (ATR Kg/ha) Own Sugarcane



— ■ KG of ATR/ha HV 23/24 — KG of ATR/ha HV 24/25



Gross Revenue

HV 2023/24 x HV 2024/25

Disclosure: 03/17/2025

Accumulated Crop Results (February)

Commercial - Volume	HV 23/24 (R)	HV 24/25 (R)	Nominal Change	Change %
VOLUME				
Equivalent Sugar - (bg)	35,752,660	37,130,615	1,377,955	3.9%
Total Sugar - (bg)	20,254,618	22,006,903	1,752,285	8.7%
VHP Sugar - (†)	856,319	932,761	76,442	8.9%
Crystal Sugar - (bg)	3,128,245	3,351,683	223,437	7.1%
Total Ethanol - (m³)	443,390	435,673	-7,717	-1.7%
Anhydrous - (m³)	198,077	188,761	-9,316	-4.7%
Hydrous - (m³)	245,313	246,911	1,598	0.7%
Molasses - (t)	114,886	102,138	-12,748	-11.1%
Energy Total - (MWh)	331,681	406,253	74,572	22.5%
Contract Energy	317,886	356,986	39,101	12.3%
Spot Energy Bg = 50 kg/20 = tons	13,795	49,267	35,472	257.1%

Commercial - Gross Price	HV 23/24 (R)	HV 24/25 (R)	Nominal Change	Change %
AVARAGE PRICE				
Equivalent Sugar - (R\$/bg)	105.92	113.05	7.13	6.7%
Total Sugar - (R\$/bg)	121.33	127.45	6.12	5.0%
VHP Sugar - (R\$/t)	2,330.08	2,464.73	134.65	5.8%
Crystal Sugar - (R\$/bg)	147.77	150.92	3.15	2.1%
Total Ethanol - (R\$/m³)	2,693.27	2,940.89	247.62	9.2%
Anhydrous - (R\$/m³)	2,730.37	2,921.65	191.28	7.0%
Hydrous - (R\$/m³)	2,663.32	2,955.61	292.28	11.0%
Molasses - (R\$/t)	1,177.46	1,093.24	-84.22	-7.2%
Energy Total - (R\$/MWh)	259.54	211.84	-47.70	-18.4%
Contract Energy	266.36	218.26	-48.11	-18.1%
Spot Energy	102.42	165.37	62.95	61.5%

Commercial - Gross Revenues	HV 23/24 (R)	HV 24/25 (R)	Nominal Change	Change %
REVENUES				
Gross Revenue - (R\$ mil)	3,967,279	4,328,391	361,112	9.1%
Equivalent Sugar - (R\$ mil)	3,786,994	4,197,761	410,767	10.8%
Total Sugar - (R\$ mil)	2,457,549	2,804,833	347,284	14.1%
VHP Sugar - (R\$ mil)	1,995,290	2,299,000	303,710	15.2%
Crystal Sugar - (R\$ mil)	462,259	505,834	43,574	9.4%
Total Ethanol - (R\$ mil)	1,194,171	1,281,266	87,095	7.3%
Anhydrous - (R\$ mil)	540,823	551,494	10,671	2.0%
Hydrous - (R\$ mil)	653,348	729,773	76,425	11.7%
Molasses - (R\$ mil)	135,274	111,661	-23,613	-17.5%
Others - (R\$ mil)	94,200	44,569	-49,631	-52,7%
Energy - (R\$ mil)	86,085	86,061	-24	0.0%
Contract Energy	84,672	77,914	-6,758	-8.0%
Spot Energy	1,413	8,147	6,734	476.6%

^{*} HV 23/24 Gross Revenue excluding energy resale.

xings Frame Sugar VHP		Volume	% Fixed*	Cents/Ib**	Brl/ton**
	Hedge Volume (t)	1,114,429	100%	20.67	2,566
Harvest 2024/25	Volume to be fixed (t)	-	-	-	-
	Total Production	1,114,429	100%	20.67	2,566
	Hedge Volume (†)	850,109	73%	18.79	2,608
Harvest 2025/26	Volume to be fixed (t)	311,891	27%	19.11	2,545
	Total Production	1,162,000	100%	18.88	2,591
	Hedge Volume (†)	304,802	24%	18.95	2,775
Harvest 2026/27	Volume to be fixed (t)	962,698	76%	17.92	2,681
	Total Production	1,267,500	100%	18.17	2,703

^{*}Includes likely potential of desk operations (OTOs); ** POL included



Economic and Financial Summary

HV 2023/24 x HV 2024/25

Disclosure: 03/17/2025

Accumulated Crop Results (February)

Balance Sheet

		Co	nsolida	ted Balance	Sheets under BRGAAP				
ASSETS	Α	mount (R\$ thou	sand)		LIABILITY	Am	ount (R\$ tho	usand)	
	03/31/2024	02/28/2025		Variation (+ -)		03/31/2024 02	2/28/2025		Variation (+ -)
Current	2,733,072	2,827,060	3%	93,988	Current	2,787,400	3,922,434	41%	1,135,03
Cash and cash equivalents	1,155,469	455,788	-61%	-699,681	Accounts payable	335,828	570,436	70%	234,60
Financial Investments	158,542	313,779	98%	155,237	Loans and financing	1,295,309	1,723,839	33%	428,53
Trade receivables	105,942	149,444	41%	43,502	Lease payable	145,323	181,741	25%	36,41
Readily Marketable Inventories	82,013	502,743	513%	420,730	Agricultural partnerships payable	196,693	238,210	21%	41,51
Stock Semifinished	604	478	-21%	-126	Salaries and social charges	81,723	64,218	-21%	-17,50
Advances to suppliers	210,817	293,509	39%	82,692	Other taxes payable	34,256	23,008	-33%	-11,24
Warehouse	130,774	129,749	-1%	-1,025	Income tax and social contribution	111	78	-30%	-3:
Biological assets	628,796	609,471	-3%	-19,325	Advances from customers	450,467	709,078	57%	258,61
Sales taxes recoverable	146,499	219,135	50%	72,636	Commitments from electricity contracts	139,702	87,149	-38%	-52,55
Income tax and social contribution recoverable	21,906	18,551	-15%	-3,355	Derivative financial instruments	98,497	275,159	179%	176,66
Related parties	20,526	32,158	57%	11,632	Other payables	9,491	49,518	422%	40,02
Derivative financial instruments	20,661	20,805	1%	144					
Other receivables	50,523	81,451	61%	30,928					
Noncurrent	8,145,490	9,178,227	13%	1,032,737	Noncurrent	5,175,723	4,838,440	-7%	-337,283
Long-term Receivables	4,475,740	5,208,447	16%	732,707	Loans and financing	2,784,617	2,799,144	1%	14,527
Financial Investments	1,525	8,522	459%	6,997	Lease payable	418,251	458,054	10%	39,803
Advances to suppliers	149,632	142,049	-5%	-7,583	Agricultural partnerships payable	599,871	605,996	1%	6,125
Related parties	105	0	-100%	-105	Other taxes payable	176,765	10,935**	-94%	-165,830
Sales taxes recoverable	4,431	5,142	16%	711	Derivative financial instruments	13,392	21,013	57%	7,621
Deferred income tax and social contribution	0	508,128**	100%	508,128	Advances from customers	558,052	363,527	-35%	-194,525
Derivative financial instruments	41,218	26,677	-35%	-14,541	Deferred income tax and social contribution	99,316	0 **	-100%	-99,316
Other receivables	4,272,438	4,510,982	6%	238,544	Provision for contingencies	8,672	10,166	17%	1,49
Judicial deposits	6,391	6,947	9%	556	Other payables	516,787	569,605	10%	52,81
				ı	Equity	2,915,439	3,244,413	11%	328,974
Investments	32,193	36,331	13%	4,138	Share capital	867,567	867,568	0%	
Fixed Assets	2,289,769	2,507,962	10%	218,193	Treasury shares	-1,215	-1,215	0%	
Intangible	6,648	7,454	12%	806	Equity valuation adjustment	37,464	-175,556	-569%	-213,02
Right of use	1,341,140	1,418,033	6%	76,893	Revenue reserves	2,011,623	2,553,616**	27%	541,99
TOTAL ASSETS	10,878,562	12,005,287	10%	1,126,7251	TOTAL LIABILITY	10,878,562	12,005,287	10%	1,126,72

^{**} HV 24/25: Reversal of PIS/COFINS and Income Tax/ Social Contrib. relating to IAA/4870, as per the explanatory note to item 2.10 d) in the audited Financial Statement last quarter 2024.

Income Statement

Income Statement – BRGAAP*	Amount (R\$ thousand) Feb/24	% I	Amount (R\$ thousand) Feb/25	% T	Change R\$	Change 🤊
+) Gross Sales Revenue	3,967,873	100.0%	4,328,391	100.0%	360,518	9.1%
-) Deductions	-154,727	-3.9%	-165,087	-3.8%	10,360	6.7%
=) Net Sales Revenue (A)	3,813,146	96.1%	4,163,304	96.2%	350,158	9.2%
-) Cost of Goods Sold (B)	-1,679,452	-44.0%	-2,044,801	-49.1%	365,349	21.8%
-) Depreciation, Amortization, Depletion	-620,840	-16.3%	-653,812	-15.7%	32,972	5,3%
-) Crop Treatment Amortization	-255,710	-6.7%	-242,377	-5.8%	-13,333	-5,2%
=) Gross Profit	1,257,144	33.0%	1,222,314	29.4%	-34,830	-2.8%
-) Administrative Expenses (C)	-199,555	-5.2%	-203,371	-4.9%	3,816	1.9%
-) Depreciation	-5,094	-0.1%	-8,142	-0.2%	3,048	59.8%
-) Expenses with Sales and Logistics (D)	-186,405	-4.9%	-221,408	-5.3%	35,003	18.8%
-) Depreciation	-7,660	-0.2%	-9,279	-0.2%	1,619	21.1%
=) Operating Income - Before Income / Expenses	858,430	22.5%	780,114	18.7%	-78,316	-9.1%
±) Other Operating Income and Expenses (E)	20,564	0.5%	246,847**	5.9%	226,283	1100.4%
±) Other Depreciation, Loss of Permanent Assets	-48,310	-1.3%	-11,824	-0.3%	-36,486	-75.5%
±) Equity	3,527	0.1%	4,697	0.1%	1,170	33.2%
=) Operating Profit	834,211	21.9%	1,019,834	24.5%	185,623	22.3%
±) Net Financial ex Foreign Exchange	-597,100	-15.7%	-727,993	-17.5%	130,893	21.9%
±) Exchange Rates	-52,827	-1.4%	-199,554	-4.8%	146,727	277.8%
=) Income Before income tax and social contribution	184,284	4.8%	92,287	2.2%	-91,997	-49.9%
-) Income Tax and Social Contribution	-41,381	-1.1%	453,128**	10.9%	494,509	1195.0%
Net Income / Loss	142,903	3.7%	545,415	13.1%	402,512	281.7%
EBITDA (F)=(A+B+C+D+E)	1,771,825	46.5%	1,945,268	46.7%	173,443	9.8%
Variation of Biological Assets (G)	-52,484		-850		51,634	-98.4%
IFRS Effects Adjustment 16 (H)	-286,080		-275,946		10,134	3.5%
Provision Pis / Cofins referring to IAA / 4870 (I)	10,308		-158,280		-168,588	-1635.5%
Attorney's fees related to Provision IAA/4870 (J)	26,601		52,824		26,223	98.6%
ADJUSTED EBITDA (K)=(F+G+H+I+J)	1,470,170	38.6%	1,563,016	37.5%	92,846	6.3%
Gross Debt	4,026,459		4,522,983		496,524	12.3%
Net Debt	3,310,810		3,744,894		434,084	13.1%
Finished good Inventories	392,953		632,969		240,016	61.1%
Net Debt Stocks	2,917,857		3,111,925		194,068	6.7%

Dollar: February/2024 = 4.9833 | Dollar: March/2024 = 4.9959 | Dollar: February/2025 = 5.8485

*Considering IFRS16

^{**} HV 24/25: Reversal of PIS/COFINS and Income Tax/ Social Contrib. relating to IAA/4870, as note item 2.10 d) in the audited Financial Statement last quarter 2024.

Economic and Financial Summary

HV 2023/24 x HV 2024/25

Disclosure: 03/17/2025

Accumulated Crop Results (February)

Net Financial Reconciliation

	Opening of Net Financial and Foreign Exchange	Amount (R\$ thousand) Feb/24	Amount (R\$ thousand) Feb/25
(=)	NET FINANCIAL	-597,100	-727,993
(+)	Correction IAA	221,678	235,045
(+)	Interest on Mutual Loan	941	2,590
(+)	Income from Investments	16.583	32,909
(-)	Interest (CPC 06)	-218,225	-213,936
(-)	Interest on loans	-416,555	-485,780
(-)	Transaction cost	-85,435	-223,871
(-)	Hedge Cost	-88,213	-50,930
(±)	Result with derivatives	-15,432	-19,194
(±)	Other Financial Expenses / Income	-12,442	-4,826
(=)	EXCHANGE VARIATION	-52,827	-199.554

Dollar: February/2024 = 4.9833 | Dollar: March/2024 = 4.9959 | Dollar: February/2025 = 5.8485

Capex and Depreciation

		BR	GAAP				
Group of Accounts	Balance in March 31, 2024	Additions	Disposals and/or Write-offs	Depreciation	Transfers	Reclassification	Balance in February 28, 2025
Aircraft	0	0	0	0	0	0	0
Facilities, Buildings and Improvements	320,540	8,801	0	-28,947	166,251	0	466,645
Furniture and Utensiles	15,268	3,900	-116	-2,917	4,133	0	20,267
Machinery, Vehicles and Implements	557,826	52,351	-2,982	-58,586	129,927	0	678,536
Common Replacement Parts and Itens	187,625	312,507	0	-338,542	16,403	0	177,992
Land and Properties	30,263	0	0	0	0	0	30,263
Fixed Asset in Progress	382,265	233,629	0	0	-316,713	-2,271	296,909
Advance to Suppliers	0	0	0	0	0	0	0
Total Capex	1,493,786	611,188	-3,098	-428,992	0	-2,271	1,670,612
Sugarcane Crops	795,983	280,004	-6,456	0	0	-232,190	837,341
Treatment of Sugacane Cultivation	0	0	0	0	0	0	0
Total Plant Carrier	795,983	280,004	-6,456		0	-232,190	837,341
Sugacane Cultivation	221,050	793	-2,270	-242,875	0	232,190	208,887
Fair value change	53,244	850	0	-6,600	0	0	47,494
Treatment of Sugacane Cultivation	354,503	315,390	0	-316,802	0	0	353,091
Total Biological Assets in Current	628,796	317,032	-2,270	-566,277	0	232,190	609,471
Intangible	6,648	484	0	-1,950	0	2,271	7,454
Grand Total	2,925,213	1,208,708	-11,824	-997,219	0		3,124,878

DEPRECIATION - DEPLETION - AMORTIZATION	Amount (R\$ thousand) Feb/25
Depreciation, Treatment and Depletion in COGS	-896,189
Depreciation in the Administrative	-8,142
Depreciation in the Commercial	-9,279
Total Depreciation - Income Statement	-913,610
Impacts of depreciation adoption IFRS16	146,750
Depreciation in stock	-188,944
Depreciation, Treatment and Depletion on fixed assets	-41,415
Total Depreciation	-997,219



Disclosure: 03/17/2025

Indebtednes

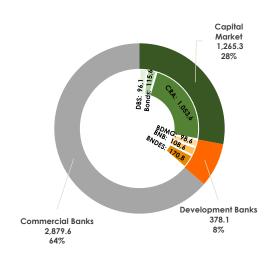
Accumulated Crop Results

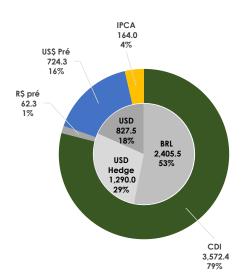
(February)



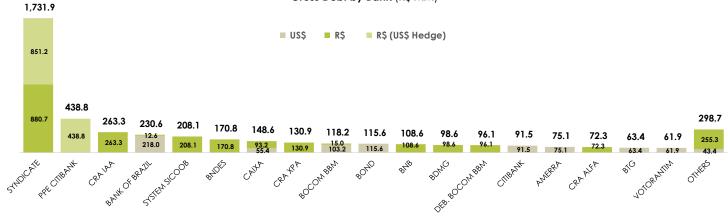
Gross Debt by Indexer and Currency (R\$ MM)



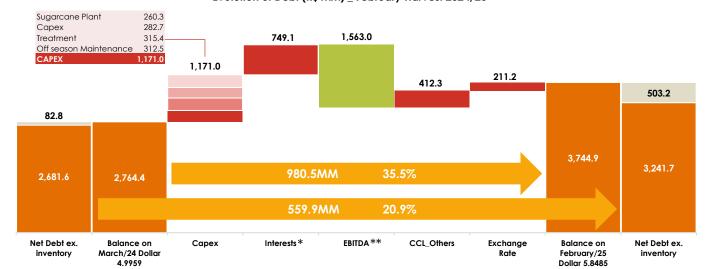




Gross Debt by Bank (R\$ MM)



Evolution of Debt (R\$ MM) _ February Harvest 2024/25



^{*}Interests paid R\$770.0M.
** The analysis of the evolution of net debt must be associated with a 12-month operating result.

Awards and Certifications

Certifications



ISO 9001

ISO 45001

Quality management system. Certifies the quality of the products produced.



Environmental management system. Proves that the productive chain respects the environment

It certifies that our production

process is sustainable.



FSSC 22000

Food Safety Management System. Ensures safety management in food production.

Disclosure: 03/17/2025



ABRINQ

Stamp awarded by the Abring Foundation to companies that work in the well-being of children and the teenager.



VIVE

KOSHER

Jewish diet.

Valor 1000

the United States.

Workplace Safety and Occupational Health Management System. It attests to the concern with the safety and health of the worker.

Certificate for export of Ethanol to

Certificate that certifies compliance

production of sugar, molasses and

The Certificate is a document issued to

attest that our products are produced

with sustainable practices in the

in compliance with the specific standards that govern the Orthodox



RENOVABIO

BONSUCRO

Certificate of Decarbonization Standard that certifies ethanol producing units in the Federal Government program



ΗΔΙΔΙ

Internationally recognized certification guarantees that our processes and products follow the legal requirements and criteria determined by Islamic jurisprudence



Pacto Global Rede Brasil

Initiative that brings together 8,000 corporate signatories in 161 countries, aiming to align business operations with ten universally accepted principles in the areas of human rights, labor, environment and combating corruption.



ISCC Corsia Plus

Aviation Ethanol (SAF)
Certificate for our Iturama and Limeira do Oeste units



Social, **Environmental**

& Certifications

Certifications

Awards &



Evaluated as A classification by BENRI, reflecting its position among the best cane fields in Brazil



Grupo idea

Awarded with the Champion of Productivity Award (15/16 and 16/17 harvest) amona plants in the Center-South of



IstoÉ Dinheiro - 2022 e 2023

Among the 1000 largest in Brazil. Highlight in the sector of activity in the areas of Financial Sustainability, Corporate Governance, HR, Innovation and Quality and Social Responsibility



Época Negócios In Agro, it occupies the 2nd position in the Vision of the Future dimension and in People (2022). 8th best positioned

among Agro companies.



Exame Maiores e Melhores

We are ranked 267th amona the

largest companies in Brazil. In the

bioenergy category, we are ranked 19th. In the Northeast, in

the ranking of companies from different sectors, we are ranked

We rank 42nd in the Agribusiness category and, in the list of companies from different sectors we appear in 337th place.



Visão Agro Brasil

visao Agro Brasii Recognized as the winner of the 2024 Visão Agro Award, standing out in three categories: Sustainability, People Management and Financial Management.



Master Cana Brasil Plant of the Year in the categories: Administration and Finance Corporate and Commercial Responsibility and Logistics (2022) Plant of the Year in the categories: Administration and Finance and Corporate Responsibility (2023).



Visão Agro Centro-Sul

Winner in the Financial Management category of the Visão Agro Centro-Sul Award (2022) and in Sustainability and Bioenergetic Leadership in (2023).



SOCIAL

Marster Cana

Winner in the Business Strategy – Performance category (2023).

Master Cana Social 2023 Highlight in the Occupational Health category.



Elected by Época / Great Place to Work Brasil as one of the best companies to work in Brazil and Minas Gerais (2016, 2017 and 2018)



Globo Rural

GPTW

Elected champion in sustainability among the best in agribusiness by Globo Rural (2018). Highlighted as the largest company in Alagoas in terms of net revenue. 10th position among the largest in the north and northeast. In the general classification, it is the 103rd best positioned company in the ranking. In the bioenergy category, it ranks 3rd in total assets and 10th in net revenue. Furthermore, it is among the 50 largest companies in Brazil in terms of total assets (23rd position), net equity (34th place) and net profit (36th position).



Guia Exame de Sustentabilidade

We were selected for the group of Brazilian companies in the Exame Magazine Sustainability Guide (2017, 2018). In 2019, as the best in agribusiness



Forbes Agro 100

Listed among the 100 largest agribusiness companies in Brazil (2020, 2021, 2022 and 2023).





Its purpose is to promote the preservation of nature and the development of the community in which it operates, through educational activities, volunteer programs and leisure activities...



We were the first plant in the country to receive the Amiga Company seal of the Atlantic Forest, granted in 2017 by the Mata Atlântica Biosphere Reserve (RBMA), linked to the MaB program of Unesco



Environmental Reserves: Mata Atlântica Feliz Deserto Biome, AL



Environmental Reserves: Cerrado Biome, Janurária,

