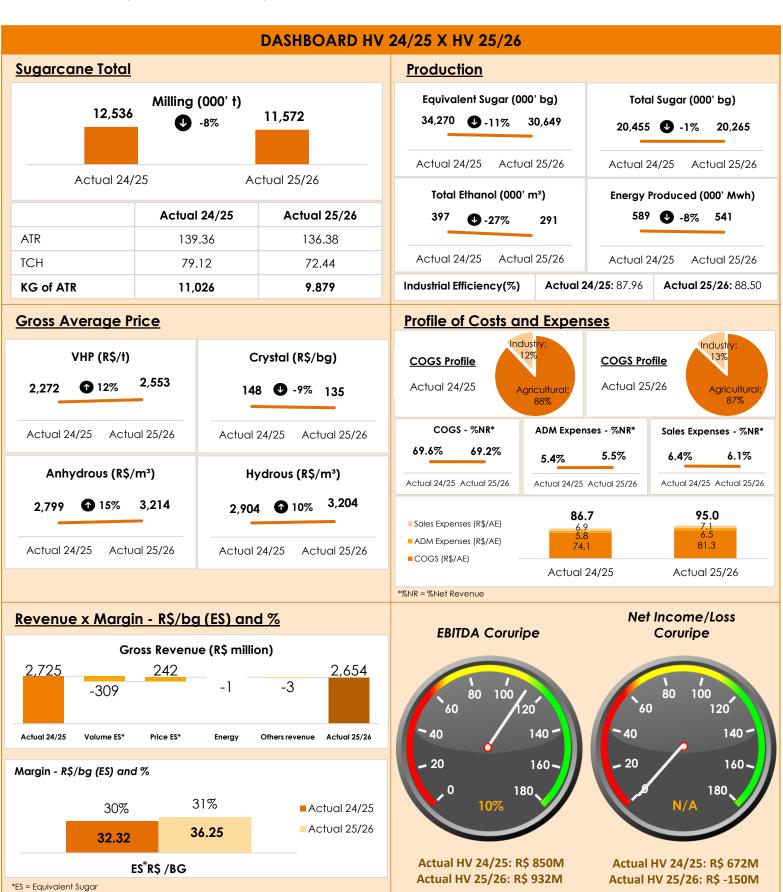


Key Performance Indicator

Accumulated Crop

(October)

Disclosure: 11/18/2025





Disclosure: 11/18/2025

15,860

Operational Summary

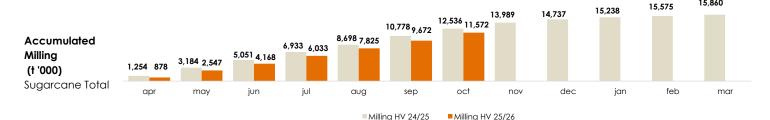
Industrial and Agricultural Operating Performance

HV 2024/25 x HV 2025/26

Accumulated Crop Results (October)

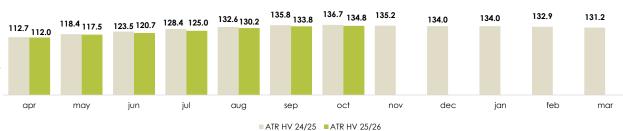
Sugarcane Total	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
Raw Material	12,535,803	11,571,627	-964,175	-7.7%
Own Sugarcane (t)	4,168,770	4,429,989	261,219	6.3%
Third-Party Sugarcane (t)	8,367,033	7,141,639	-1,225,395	-14.6%
POL (%) - S. Total	13.87	13.60	-0.27	-2.0%
ATR - S. Total	139.36	136.38	-2.98	-2.1%
TCH - S. Total	79.12	72.44	-6.68	-8.4%
Kg ATR/ha - S. Total	11,026	9,879	-1,47.17	-10.4%

Production	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
Equivalent Sugar (bg)	34,270,036	30,648,939	-3,621,097	-10.6%
Total Sugar (bg)	20,454,701	20,264,717	-189,984	-0.9%
VHP Sugar (t)	905,346	912,478	7,132	0.8%
Demerara Sugar (bg)	24,228	30,171	5,943	24.5%
Crystal Sugar (bg)	2,323,557	1,984,995	-338,562	-14.6%
Molasses (t)	84,998	90,835	5,837	6.9%
Total Ethanol (m³)	396,562	290,921	-105,641	-26.6%
Anhydrous (m³)	188,257	154,164	-34,094	-18.1%
Hydrous (m³)	208,304	136,757	-71,548	-34.3%
Energy (MWh)	588,705	540,523	-48,182	-8.2%
Industrial Efficiency (%)	87.96	88.50	0.54	0.6%

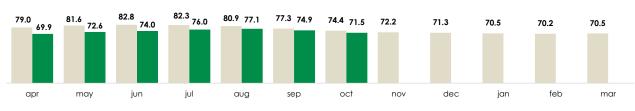


Evolution of the Accumulated Sugarcane Quality (ATR/t) Own Sugarcane

Bg = 50 kg/20 = tons



Evolution of the Accumulated **Average Productivity per** Hectare (t/ha) Own Sugarcane



■TCH HV 24/25 ■TCH HV 25/26

Evolution of the Accumulated **Amount of Sugar** per Hectare (ATR Kg/ha) Own Sugarcane





KG of ATR/ha HV 24/25

Gross Revenue

HV 2024/25 x HV 2025/26

Disclosure: 11/18/2025

Accumulated Crop Results (October)

Commercial - Volume	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
VOLUME				
Equivalent Sugar - (bg)	24,527,282	21,652,215	-2,875,067	-11.7%
Total Sugar - (bg)	14,909,258	14,099,778	-809,480	-5.4%
VHP Sugar - (†)	634,389	626,904	-7,485	-1.2%
Crystal Sugar - (bg)	2,221,478	1,561,699	-659,779	-29.7%
Total Ethanol - (m³)	271,069	207,364	-63,705	-23.5%
Anhydrous - (m³)	126,371	104,327	-22,044	-17.4%
Hydrous - (m³)	144,698	103,038	-41,661	-28.8%
Molasses - (t)	84,954	85,007	53	0.1%
Energy Total - (MWh)	340,223	309,709	-30,513	-9.0%
Contract Energy - (MWh)	302,800	265,051	-37,749	-12.5%
Spot Energy - (MWh) Bg = 50 kg/20 = tons	37,423	44,658	7,236	19.3%

Commercial - Gross Price	HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
AVARAGE PRICE				
Equivalent Sugar - (R\$/bg)	107.45	118.63	11.18	10.4%
Total Sugar - (R\$/bg)	118.70	128.48	9.77	8.2%
VHP Sugar - (R\$/t)	2,272.20	2,553.09	280.89	12.4%
Crystal Sugar - (R\$/bg)	147.79	135.08	-12.71	-8.6%
Total Ethanol - (R\$/m³)	2,854.74	3,209.10	354.37	12.4%
Anhydrous - (R\$/m³)	2,798.87	3,214.32	415.45	14.8%
Hydrous - (R\$/m³)	2,903.53	3,203.82	300.29	10.3%
Molasses - (R\$/t)	1,081.52	1,079.32	-2.20	-0.2%
Energy Total - (R\$/MWh)	203.52	220.87	17.35	8.5%
Contract Energy - (R\$/MWh)	205.62	213.52	7.89	3.8%
Spot Energy - (R\$/MWh)	186.48	264.52	78.04	41.8%

HV 24/25 (R)	HV 25/26 (R)	Nominal Change	Change %
2,724,695	2,653,799	-70,896	-2.6%
2,635,492	2,568,702	-66,789	-2.5%
1,769,781	1,811,499	41.718	2.4%
1,441,459	1,600,541	159,082	11.0%
328,322	210,957	-117,364	-35.7%
773,831	665,454	-108,377	-14.0%
353,695	335,340	-18,355	-5.2%
420,135	330,113	-90,022	-21.4%
91,880	91,750	-130	-0.1%
19,961	16,691	-3,271	-16.4%
69,241	68,406	-836	-1.2%
62,263	56,593	-5,670	-9.1%
6,979	11,813	4,834	69.3%
	2,724,695 2,635,492 1,769,781 1,441,459 328,322 773,831 353,695 420,135 91,880 19,961 69,241 62,263	2,724,695 2,653,799 2,635,492 2,568,702 1,769,781 1,811,499 1,441,459 1,600,541 328,322 210,957 773,831 665,454 353,695 335,340 420,135 330,113 91,880 91,750 19,961 16,691 69,241 68,406 62,263 56,593	2,724,695 2,653,799 -70,896 2,635,492 2,568,702 -66,789 1,769,781 1,811,499 41.718 1,441,459 1,600,541 159,082 328,322 210,957 -117,364 773,831 665,454 -108,377 353,695 335,340 -18,355 420,135 330,113 -90,022 91,880 91,750 -130 19,961 16,691 -3,271 69,241 68,406 -836 62,263 56,593 -5,670

Fixings Frame Sugar VHP Base date: 11/14/2025		Volume	% Fixed ***	Cents/lb**	Brl/ton**
	Hedge Volume (t)	922,529	85%	19.73	2,517
Harvest 2025/26	Volume to be fixed (t)	164,821	15%	14.96	1,974
	Total Production	1,087,350	100%	19.01	2,434
	Hedge Volume (t)	496,105	40%	20.90	2,702
Harvest 2026/27	Volume to be fixed (t)	743,895	60%	16.11	2,166
	Total Production	1,240,000	100%	18.03	2,381
	Hedge Volume (t)	57,276	5%	19.68	2,643
Harvest 2027/28	Volume to be fixed (t)	1,182,724	95%	15.36	2,149
	Total Production	1,240,000	100%	15.56	2,171

^{*}Includes likely potential of desk operations (OTOs);

** POL included

***Daily accumulation structure with the possibility of doubling.

Economic and Financial Summary

HV 2024/25 x HV 2025/26

Disclosure: 11/18/2025

Accumulated Crop Results (October)

Balance Sheet

ASSETS		Co mount (R\$ tho		ted Balance	Sheets under BRGAAP LIABILITY		mount (R\$ the	oueand)	
Assets		10/31/2025	usuna)	Variation (+ -)	LIADILIT	03/31/2025		ousana)	Variation (+ -)
Current	2,968,325	2,945,595	-1%	-22,730	Current	3,088,763	3,835,573	24%	746,81
Cash and cash equivalents	1,109,454	315,615	-72%	-793,839	Accounts payable	364,294	499,599	37%	135,30
Financial Investments	163,568	489,622	199%	326,054	Loans and financing	1,459,781	1,838,218	26%	378,43
Trade receivables	142,835	141,783	-1%	-1,052	Lease payable	102,767	92,802	-10%	-9,96
Readily Marketable Inventories	64,191	790,410	1131%	726,219	Agricultural partnerships payable	156,128	214,788	38%	58,66
Stock Semifinished	1,590	5,463	244%	3,873	Salaries and social charges	78,358	105,086	34%	26,72
Advances to suppliers	356,390	163,453	-54%	-192,937	Other taxes payable	33,932	36,090	6%	2,158
Warehouse	136,098	138,209	2%	2,111	Income tax and social contribution	202	0	-100%	-202
Biological assets	630,088	564,176	-10%	-65,912	Advances from customers	544,598	696,135	28%	151,537
Sales taxes recoverable	243,420	231,958	-5%	-11,462	Commitments from electricity contracts	87,622	73,912	-16%	-13,710
Income tax and social contribution recoverable	18,572	18,634	0%	62	Derivative financial instruments	254,324	220,234	-13%	-34,090
Related parties	27,415	29,017	6%	1,602	Proposed dividends	0	6,319	100%	6,31
Derivative financial instruments	0	2,139	100%	2,139	Other payables	6,757	52,390	675%	45,633
Other receivables	74,704	55,116	-26%	-19,588					
Noncurrent	9,250,879	9,462,402	2%	211,523	Noncurrent	5,839,251	5,417,766	-7%	-421,485
Long-term Receivables	5,126,302	5,345,399	4%	219,097	Accounts payable	13,611	9,074	-33%	-4,537
Financial Investments	19,666	48,831	148%	29,165	Loans and financing	3,099,614	2,772,921	-11%	-326,693
Advances to suppliers	115,412	153,330	33%	37,918	Lease payable	565,101	540,208	-4%	-24,893
Related parties	0	0	0%	0	Agricultural partnerships payable	904,814	916,994	1%	12,18
Sales taxes recoverable	5,142	4,620	-10%	-522	Other taxes payable	10,716	10,480	-2%	-236
Deferred income tax and social contribution	446,896	426,057	-5%	-20,839	Derivative financial instruments	23,889	88,580	271%	64,69
Derivative financial instruments	0	3,126	100%	3,126	Advances from customers	636,598	475,379	-25%	-161,21
Other receivables	4,531,582	4,701,824	4%	170,242	Provision for contingencies	9,334	8,937	-4%	-39
Judicial deposits	7,604	7,611	0%	7	Related parties	0	0	0%	
					Other payables	575,574	595,193	3%	19,61
				ı	Equity	3,291,190	3,154,658	-4%	-136.532
Investments	37,025	31,625	-15%	-5,400	Share capital	867,567	867,567	0%	
Fixed Assets	2,559,487	2,545,941	-1%	-13,546	Treasury shares	-1,215	-1,215	0%	
Intangible	7,757	6,579	-15%	-1,178	Equity valuation adjustment	-89,295	-62,207	-30%	27.08
Right of use	1,520,308	1,532,858	1%	12,550	Revenue reserves	2,514,133	2,350,513	-7%	-163.62
TOTAL ASSETS	12,219,204	12,407,997	2%	188,7931	TOTAL LIABILITY	12,219,204	12.407.997	2%	188.793

Income Statement

Income Statement – BRGAAP*	Amount (R\$ thousand) Oct/24	%т	Amount (R\$ thousand) Oct/25	%Т	Change R\$	Change %
(+) Gross Sales Revenue	2,724,695	100.0%	2,653,799	100.0%	-70,896	-2.6%
(-) Deductions	-114,056	-4.2%	-108,159	-4.1%	-5,897	-5.2%
(=) Net Sales Revenue (A)	2,610,639	95.8%	2,545,640	95.9%	-64,999	-2.5%
(-) Cost of Goods Sold (B)	-1,288,182	-49.3%	-1,132,860	-44.5%	-155,322	-12.1%
(-) Depreciation, Amortization, Depletion	-391,825	-15.0%	-475,465	-18.7%	83,640	21.3%
(-) Crop Treatment Amortization	-137,932	-5.3%	-152,419	-6.0%	14,487	10.5%
(=) Gross Profit	792,700	30.4%	784,896	30.8%	-7,804	-1.0%
(-) Administrative Expenses (C)	-137,488	-5.3%	-134,981	-5.3%	-2,507	-1.8%
(-) Depreciation	-3,511	-0.1%	-6,237	-0.2%	2,726	77.6%
(-) Expenses with Sales and Logistics (D)	-162,407	-6.2%	-147,242	-5.8%	-15,165	-9.3%
(-) Depreciation	-5,954	-0.2%	-7,260	-0.3%	1,306	21.9%
(=) Operating Income - Before Income / Expenses	483,340	18,5%	489,176	19.2%	5,836	1.2%
(±) Other Operating Income and Expenses (E)	159,813	6.1%	-14,270	-0.6%	-174,083	-108.9%
(±) Other Depreciation, Loss of Permanent Assets	-6,336	-0.2%	-7,123	-0.3%	787	12.4%
(±) Equity	-3,036	-0.1%	2,181	0.1%	5,217	171.8%
(=) Operating Profit	633,781	24.3%	469,964	18.5%	-163,817	-25.8%
(±) Net Financial ex Foreign Exchange	-166,195	-6.4%	-758,989	-29.8%	592,794	356.7%
(±) Exchange Rates	-279,188	-10.7%	109,898	4.3%	389,086	139.4%
(=) Income Before income tax and social contribution	188,398	7.2%	-179,127	-7.0%	-367,525	-195.1%
(-) Income Tax and Social Contribution	483,791	18.5%	28,660	1.1%	-455,131	-94.1%
Net Income / Loss	672,189	25.7%	-150,467	-5.9%	-822,656	-122.4%
EBITDA (F)=(A+B+C+D+E)	1,179,339	45.2%	1,118,468	43.9%	-60,871	-5.2%
Variation of Biological Assets (G)	-1,337		-1,179		158	-11.8%
IFRS Effects Adjustment 16 (H)	-211,075		-205,374		5,701	2.7%
Provision Pis / Cofins referring to IAA / 4870 (I)	-158,280				158,280	-100.0%
Attorney's fees related to Provision IAA/4870 (J)	41,657		19,623		-22,034	-52.9%
ADJUSTED EBITDA (K)=(F+G+H+I+J)	850,304	32.6%	931,538	36.6%	81,234	9.6%
Gross Debt	4,415,780		4,611,139		195,359	4.4%
Net Debt	3,513,498		3,757,071		243,573	6.9%
Finished good Inventories	821,788		795,873		-25,914	-3.2%
Net Debt Stocks	2,691,710		2,961,198		269,487	10.0%

Dollar: October/2024 = 5.7776 | **Dollar: March/2025 =** 5.7419 | **Dollar: October/2025 =** 5.3840

*Considering IFRS16



Economic and Financial Summary

HV 2024/25 x HV 2025/26

Disclosure: 11/18/2025

Accumulated Crop Results (October)

Net Financial Reconciliation

	Opening of Net Financial and Foreign Exchange	Amount (R\$ thousand) Oct/24	Amount (R\$ thousand) Oct/25
(=)	NET FINANCIAL	-166,195	-758,989
(+)	Correction IAA	148,149	157,082
(+)	Interest on Mutual Loan	1,574	4,900
(+)	Income from Investments	18,750	28,924
(-)	Interest (CPC 06)	-137,641	-129,789
(-)	Interest on loans	-309,322	-493,070
(-)	Transaction cost	-76,077	-80,370
(-)	Hedge Cost	-47,915	0
(±)	Result with derivatives	242,566	-237,491
(±)	Other Financial Expenses / Income	-6,281	-9,173
(=)	EXCHANGE VARIATION	-279,188	109,898

Dollar: October/2024 = 5.7776 | **Dollar: March/2025 =** 5.7419 | **Dollar: October/2025 =** 5.3840

Capex and Depreciation

		BRO	GAAP				
Group of Accounts	Balance in March 31, 2025	Additions	Disposals and/or Write-offs	Depreciation	Transfers	Reclassification	Balance in October 31, 2025
Aircraft	0	0	0	0	0	0	0
Facilities, Buildings and Improvements	466,810	9,187	0	-20,838	32,410	0	487,568
Furniture and Utensiles	20,754	1,793	-11	-2,325	3,469	0	23,680
Machinery, Vehicles and Implements	684,490	36,015	-446	-39,910	85,641	0	765,790
Common Replacement Parts and Itens	245,899	164,187	0	-273,846	14,455	0	150,694
Land and Properties	30,263	227	0	0	227	0	30,717
Fixed Asset in Progress	276,183	81,716	0	0	-136,202	-315	221,382
Advance to Suppliers	0	0	0	0	0	0	0
Total Capex	1,724,399	293,123	-457	-336,919	0	-315	1,679,832
Sugarcane Crops	835,004	198,777	-4,964	0	0	-162,717	866,100
Treatment of Sugacane Cultivation	0	0	0	0	0	0	0
Total Plant Carrier	835,004	198,777	-4,964			-162,717	866,100
Sugacane Cultivation	226,598	3,075	-1,701	-181,393	0	162,717	209,296
Fair value change	53,915	1,179	0	-54,968	0	0	126
Treatment of Sugacane Cultivation	349,575	227,880	0	-222,701	0	0	354,754
Total Biological Assets in Current	630,088	232,134	-1,701	-459,062		162,717	564,176
Intangible	7,757		0	-1,493		315	6,579
Grand Total	3,197,248	724,035	-7,123	-797,474	0	0	3,116,686

DEPRECIATION - DEPLETION - AMORTIZATION	Amount (R\$ thousand) October/25
Depreciation, Treatment and Depletion in COGS	-627,884
Depreciation in the Administrative	-6,237
Depreciation in the Commercial	-7,260
Total Depreciation - Income Statement	-641,381
Impacts of depreciation adoption IFRS16	90,260
Depreciation in stock	-221,900
Depreciation, Treatment and Depletion on fixed assets	-24,453
Total Depreciation	-797,474



Disclosure: 11/18/2025

Indebtednes

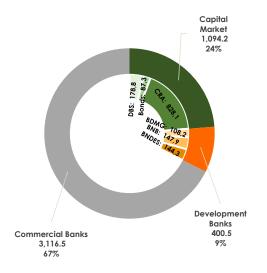
Accumulated Crop Results

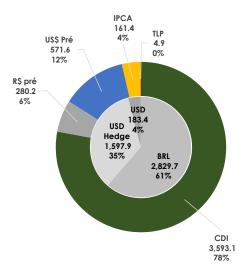
(October)



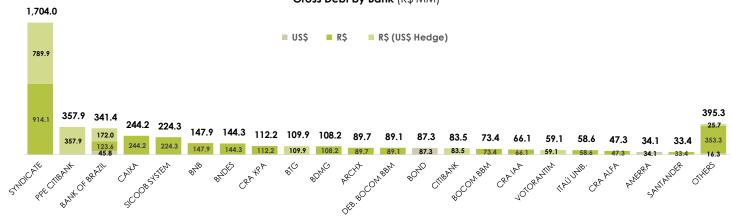
Gross Debt by Indexer and Currency (R\$ MM)

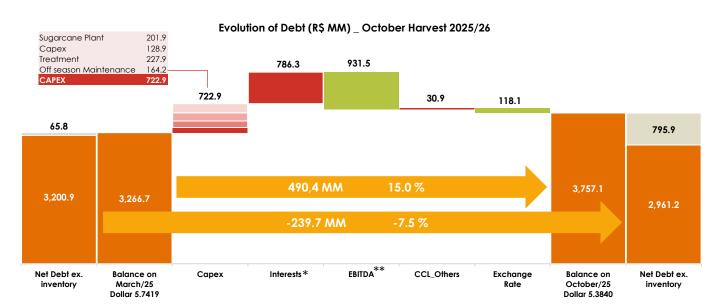






Gross Debt by Bank (R\$ MM)





^{*} Interests paid R\$ 639.4M

COPUPIPE

 $^{^{**}}$ The analysis of the evolution of net debt must be associated with a 12-month operating result.

Awards and Certifications

Certifications



ISO 9001

ISO 45001

Quality management system. Certifies the quality of the products produced.

Workplace Safety and Occupational Health Management System. It

attests to the concern with the safety and health of the worker.



Environmental management system. Proves that the productive chain respects the environment



FSSC 22000

Food Safety Management System. Ensures safety management in food production.

Disclosure: 11/18/2025



BONSUCRO

It certifies that our production process is sustainable.



ABRINQ

Stamp awarded by the Abring Foundation to companies that work in the well-being of children and the teenager.



VIVE

Certificate for export of Ethanol to the United States.

Certificate that certifies compliance

with sustainable practices in the

production of sugar, molasses and



RENOVABIO

Certificate of Decarbonization Standard that certifies ethanol producing units in the Federal Government program



ΗΔΙΔΙ

Internationally recognized certification guarantees that our processes and products follow the legal requirements and criteria determined by Islamic jurisprudence



Jewish diet.

KOSHER The Certificate is a document issued to attest that our products are produced in compliance with the specific

standards that govern the Orthodox



Pacto Global Rede Brasil

Initiative that brings together 8,000 corporate signatories in 161 countries, aiming to align business operations with ten universally accepted principles in the areas of human rights, labor, environment and combating corruption.



ISCC Corsia Plus

Época Negócios

Master Cana Brasil

Recognized as the 5th best company in the Northeast and

the 10th in the Agribusiness sector. Nationally, it occupies

the 171st position among the

Financial Performance (10th) and People Management

best in Brazil, standing out in ESG (67th), Vision of the Future (83rd),

Plant of the Year in the categories: Administration and Finance,

Corporate and Commercial

categories: Administration and

Responsibility and Logistics (2022).Plant of the Year in the

Finance and Corporate

Aviation Ethanol (SAF)
Certificate for our Iturama and Limeira do Oeste units

Recent **Agricultural Performance** Awards & **Certifications**

Social, **Environmental** & Certifications



Evaluated as A classification by BENRI, reflecting its position among the best cane fields in Brazil



Grupo idea

Awarded with the Champion of Productivity Award (15/16 and 16/17 harvest) amona plants in the Center-South of



Valor 1000

We are ranked 267th amona the largest companies in Brazil. In the bioenergy category, we are ranked 19th. In the Northeast, in the ranking of companies from different sectors, we are ranked

Exame Maiores e Melhores

category and, in the list of companies from different sectors.

we appear in 337th place.

Visão Agro Centro-Sul

Winner in the Financial

We rank 42nd in the Agribusiness

Management category of the Visão

Investments and Applications (2024)

Agro Centro-Sul Award (2022), in Sustainability and Bioenergetic Leadership in (2023) and

Technological Innovation and



IstoÉ Dinheiro - 2022 e 2023

Among the 1000 largest in Brazil. Highlight in the sector of activity in the areas of Financial Sustainability,



Corporate Governance, HR, Innovation and Quality and Social Responsibility Visão Agro Brasil



visao Agro Brasii Recognized as the winner of the 2024 Visão Agro Award, standing out in three categories: Sustainability, People Management and Financial Management.



Marster Cana

Winner in the Business Strategy – Performance category (2023).



Responsibility (2023).

(16th).

Elected by Época / Great Place to Work Brasil as one of the best companies to work in Brazil and Minas Gerais (2016, 2017 and 2018)



Guia Exame de Sustentabilidade

We were selected for the group of Brazilian companies in the Exame Magazine Sustainability Guide (2017, 2018). In 2019, as the best in agribusiness



Master Cana Social 2023

Highlight in the Occupational Health category.



Forbes

Forbes Agro 100

Listed among the 100 largest agribusiness companies in Brazil (2020, 2021, 2022 and 2023).



Globo Rural

Elected champion in sustainability among the best in agribusiness by Globo Rural (2018). In the 2024 Ranking, it is the largest company in Alagoas and occupies the 8th position among the largest in the Northeast, considering different sectors of agribusiness. In the Bioenergy segment, it is among the three leaders in total assets and occupies the 9th position in net revenue.

Social and **Environmental Projects**



Its purpose is to promote the preservation of nature and the development of the community in which it operates, through educational activities, volunteer programs and leisure activities...



We were the first plant in the country to receive the Amiga Company seal of the Atlantic Forest, granted in 2017 by the Mata Atlântica Biosphere Reserve (RBMA), linked to the MaB program of Unesco



Environmental Reserves: Mata Atlântica Feliz Deserto Biome, AL



Environmental Reserves: Cerrado Biome, Janurária,

